# Language matters; image matters too. The Ormskirk Model: A new HbA<sub>1c</sub>-time-in-range solution-focused model







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he *Language Matters* (NHS England, 2018) document highlights how important effective, understanding and emphatic language is when caring for people living with diabetes. The new model, called the Ormskirk Model, takes guidance from *Language Matters* and was collaboratively developed with healthcare professionals (HCPs) and those living with diabetes.

For too long, people living with diabetes have endured stigmatising messages and images about diabetes from the media, the public and – whether intended or not – HCPs. The Ormskirk Model helps both HCPs and people living with diabetes to identify resources, strengths and what is important to them. It enables the person living with diabetes to be seen and heard, rather than simply looking at the numbers.

#### A change in conversation

One conversational method that can be utilised in diabetes management uses assumptions and questions from solution-focused approaches (Guyers et al, 2019). Within the approach, the HCP is not seen as the 'expert' and more of a helpful visitor in the other person's life. In a sense, the HCP's greatest expertise is in asking exactly the right question at exactly the right time, rather than acting as a director using instructions based on an assumed knowledge of what's good for the patient and what they should want.

Solution-focused approaches are potentially a good fit to discuss HbA<sub>1c</sub> or time-in-range (TiR). For example, Presseau et al (2010) found that people are more motivated to follow goals set by themselves – known as intrinsic motivation – as opposed to goals set for them by others. Sutton (1994) found that a good predictor of future behaviour is past behaviour. Within solution-focused approaches, revisiting how somebody did something well in the past is worthwhile. The

approach encourages a focus on resilience, coping and personal resources to overcome past adversities (Guyers et al, 2019).

#### Why is a change needed?

Use of HbA<sub>1c</sub> scales by diabetes teams is widespread, yet the evaluation of how useful such scales are is nonexistent. Research has shown that the use of 'scary' images and words, ie 'serious complications', 'very poor' or 'high risk', is not beneficial and has the potential to be harmful (Dickinson et al, 2017). The majority of current scales and models are based on a medical model using a pathological approach that makes an attempt to scare people with diabetes about the risks of complications.

Within the Paediatric Diabetes Team at Ormskirk, HbA<sub>1c</sub> results were previously visually represented as a thermometer going from green to red, see Figure 1. These colours corresponded to high and low HbA<sub>1c</sub>. The results made reference to those 'living without diabetes' and had information relating to the potential risks listed next to them. A HbA<sub>1c</sub> >75 mmol/mol (>9%), for example, was aligned with the text 'Complication risk very high', see bottom left of Figure 1. The colour-coded thermometer did little to amplify and focus on what patients may have been doing well in their management, and did little to acknowledge that those who have been living with diabetes for many years were already well aware of complications.

HCPs can be tempted to become caught up in the numbers rather than the person in front of them. Similarly, we found that children and young people negatively referred to themselves after appointments, making comments such as 'I'm still in the red zone'. Despite considerable effort being made and a reduction occurring within that colour zone, the old model failed to affirm healthy efforts.

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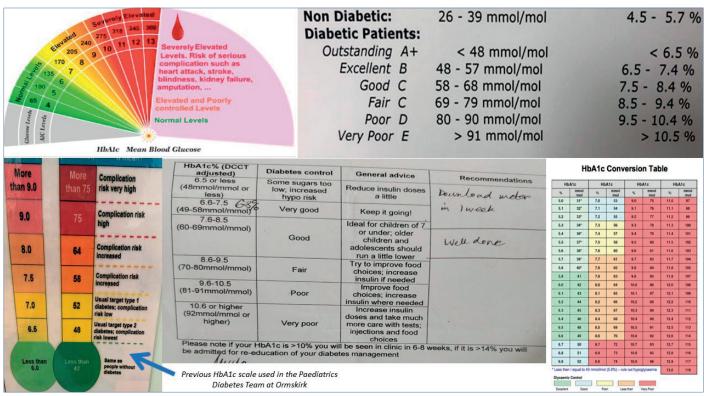


Figure 1. The old system was colour-coded and used scary/negative words and terms that failed to affirm healthy efforts made by patients

#### A new approach: The Ormskirk Model

The Ormskirk Model approaches HbA<sub>1c</sub> and TiR in an emphatic and compassionate way, utilising concepts from solution-focused therapy. The ability to empathise is the foundation for any HCP's training and subsequent interactions with patients and their families. The concept is discussed in policy, codes of practice and national clinical guidance (Derksen et al, 2013). The presence of empathy has been found to be particularly important in diabetes care outcomes (Hojat et al, 2011; Dambha-Miller et al, 2019). Dickinson and colleagues (2017) interviewed people living with diabetes and found that they had experienced judgement and blame through the language used by HCPs, friends, family and the general public. To be empathetic while considering the long-term complications and working with the patient and their family requires a wholeperson approach. Polonsky et al (2017) found that inspiring people living with diabetes through the use of appropriate language can play an important role in engagement, management, treatment outcomes and the psychological wellbeing of the individual. For people living with diabetes, they found that language has a significant impact in increasing motivation, management behaviours and health outcomes.

The Ormskirk Model promotes a conversation about any movements in HbA<sub>1c</sub> or TiR. The colour-neutral scale, see *Figure 2*, takes a timely step away from the previous traffic light image that categorised HbA<sub>1c</sub> into 'good' and 'bad' colours. With the use of neutral colour, there is a lack of immediate judgement of the child or young person living with diabetes. Instead there is a focus on affirming efforts made by patients and their families to manage their diabetes.

The 'complications' component has been removed from this new model. It avoids language such as 'complications', 'risks' and 'good/poor/very poor'.

For people living with diabetes and their families, the meaning and understanding of what 'good for them' might look like is potentially very different to others. The model attempts to enquire

#### THE ORMSKIRK MODEL We understand that having the recommended 'HbA1c' or 'Time-In-Range' can be tough to achieve most of the time. To give you support to reach your goal, we have a few questions for you to consider. If you wish, we can discuss these with you in your clinic appointment. We know there are many factors We know there are many factors that contribute to this. Do you that contribute to this: want things to be different? If so... How have you done this? What are you doing well at the How have you worked moment? How can the team be helpful to you What would you like to and your family? remember going ahead? How would you love things to be in 4 weeks' time? HbA1c mmol/mol 42 48 53 57 63 68 74 79 84 89 6.0 6.5 7.0 7.4 7.9 8.4 8.9 9.4 9.9 10.3 Current HbA1C Approx. Time More than Less than 80% 70% 60% 50% 40% 30% 20% 10% 10% In Range\*

\*Range between 3.9-10mmol/mol Battelino et al. Clinical Targets for Continuous Glucose Monitoring Data Interpretation: Recommendations from the International Consensus on Time In Range. Diabetes Care (2019) There are many things you are doing well, what are your thoughts on what better would look like?

- How can the team be helpful to you and your family?
- What's going well? What do you notice being helpful?
- If things were continuing in a good direction for you, what would you notice?

Guyers M, Bray D, Ng SM. The Ormskirk Model, Diabetes Care for Children &Young People (2020)

Figure 2. The new Ormskirk Model

how diabetes (no matter what the HbA<sub>1c</sub> or TiR reading) is managed by that individual and their family. There is a renewed assumption that people living with diabetes are doing what they can at this moment in time, until proven otherwise, and the HCP can enquire what that is.

The model asserts that it is time to move away from the word 'control', which originated from the Diabetes Control and Complications Trial (Nathan et al, 1993). Attribution of the 'ability to have control' or 'a lack of control' is a consequence of this. According to Broom and Whittaker (2004), this type of messaging positions people with diabetes as 'defiant children' or as 'dreadful or reckless adults', which is contradictory and confusing for people with diabetes.

The American Psychological Association (2010) has long endorsed the person-first perspective in an effort to reduce stigma, stereotyping and prejudice toward people with disabilities; this applies to those working in clinical practice, research, and education. Utilising person-first language respects the whole individual rather than their diagnosis, which is only one part of their life experience (Dunn et al, 2015). The Ormskirk Model utilises language that facilitates people in their identification of and work towards what matters to them through the use of rhetorical questions. Connecting with the children and young people's families, we provide support through words, images and symbols grounded in values that help make new ways of thinking

and behaving accessible and relevant to their busy lives.

### Use in clinical practice: less judging, more valuing

The Ormskirk Model is present in each Ormskirk Diabetes Team clinic room and is displayed in the waiting room in a bigger A3 format. It can be used as a visual prompt for patients and HCPs. The model can encourage reflection from the person living with diabetes and the HCP, gently focusing their attention on strengths, rather than deficits. The Ormskirk Paediatric Diabetes Team members find that they are now continually 'in step' with children and young people and their families, and are more aware of what works for them.

## To download a pdf of the Ormskirk Model, go to www.diabetesonthenet.com/DCCYP-Ormskirk-model

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The Ormskirk Model is free for all diabetes teams to use with the source acknowledged whenever used. It has been translated into over 20 languages including Welsh, Telegu, Mandarin, Arabic, Portuguese, Bulgarian, Dutch, Greek, German, Malay, Romanian, Latvian, Italian, Hindi, Urdu. Tagalog, Russian, Spanish, French Polish. Translations are available for download at www.diabetesonthenet.com/DCCYP-Ormskirkmodel

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